



Notes:

Notes:		Test Proportion				
SUBAREA I—FOUNDATIONS OF EDUCATIONAL LEADERSHIP		25				
0001	Understand the role of leadership in educational administration; ways in which political, social, economic, and cultural factors at the local, state, and national levels influence schools and educational leadership; and characteristics and behaviors of effective leaders.					
0002	Understand ethical considerations and legal requirements and guidelines related to the role of the educational administrator.					
0003	Understand how to communicate and collaborate with members of the educational community, respond to the interests and needs of diverse stakeholders, and mobilize community resources to support schools.					
SUBAREA II—PROMOTING CONTINUOUS SCHOOL IMPROVEMENT		25				
0004	Understand how to facilitate the development, articulation, implementation, and stewardship of an educational vision that is shared and supported by the educational community.					
0005	Understand short-term, long-term, and strategic planning; goal-setting, decision-making, and problem-solving processes; and how to initiate, manage, and evaluate change in the educational environment.					
0006	Understand the significance of diversity in education and leadership strategies for ensuring the success of all students, including students with disabilities and students from diverse cultural and linguistic backgrounds.					
SUBAREA III—INSTRUCTIONAL LEADERSHIP		25				
0007	Understand student development and learning, curriculum planning, and implementation of effective instruction and assessment to promote achievement for all students.					
0008	Understand how to create a positive school culture that values student achievement and a safe and supportive environment conducive to student learning.					
0009	Understand strategies for supervising, evaluating, and retaining faculty and staff and methods for promoting their ongoing professional development and personal growth.					
SUBAREA IV—MANAGING THE SCHOOL ORGANIZATION, OPERATIONS, AND RESOURCES		25				
0010	Understand principles and practices of organizational, operational, and human resource management.					
0011	Understand principles and practices for managing facilities and auxiliary services to ensure a safe, efficient, and effective learning environment.					
0012	Understand principles and practices of effective fiscal and resource management.					

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